



THE SECRETARY OF THE AIR FORCE
CHIEF OF STAFF, UNITED STATES AIR FORCE
WASHINGTON DC



APR 19 2019

Airmen:

We are in month 20 of our 24-month publications review. The Air Force's elimination of burdensome and unnecessary compliance is freeing up commanders and Airmen to focus on lethality and readiness. Many of you have seen the picture of rescinded and revised publications in the office of the Secretary serving as a reminder there is a better way...the stack of eliminated publications now weighs 75 pounds, and it's going to grow.

So how are we doing?

We are over half way there with 778 publications either eliminated (328) or revised (450). The Air Force team is aggressively tackling the remaining 719 with over 180 of those scheduled for elimination. The benefit to Airmen is the elimination of unnecessary tasks, reduction of inspection checklist items, removal of duplicative instructions, and elimination of conflicting guidance. Decision authority is now pushed to the lowest level and waiver authorities have been streamlined and are less cumbersome.

What happens when the review is completed?

We won't recreate this issue for future Airmen. As a result, we are developing a new publication process based on inputs from Airmen, lessons learned from the review, and industry best practices. The end result will provide rapid user feedback and publication updates, ensuring current and accurate information needed to empower your judgment and get the mission done.

We are committed to strengthening our culture of centralized mission direction and decentralized execution—providing you the freedom to accomplish your mission. We trust you to take the initiative.

Press on...don't wait for us!

Heather Wilson
Secretary of the Air Force

David L. Goldfein
General, USAF
Chief of Staff

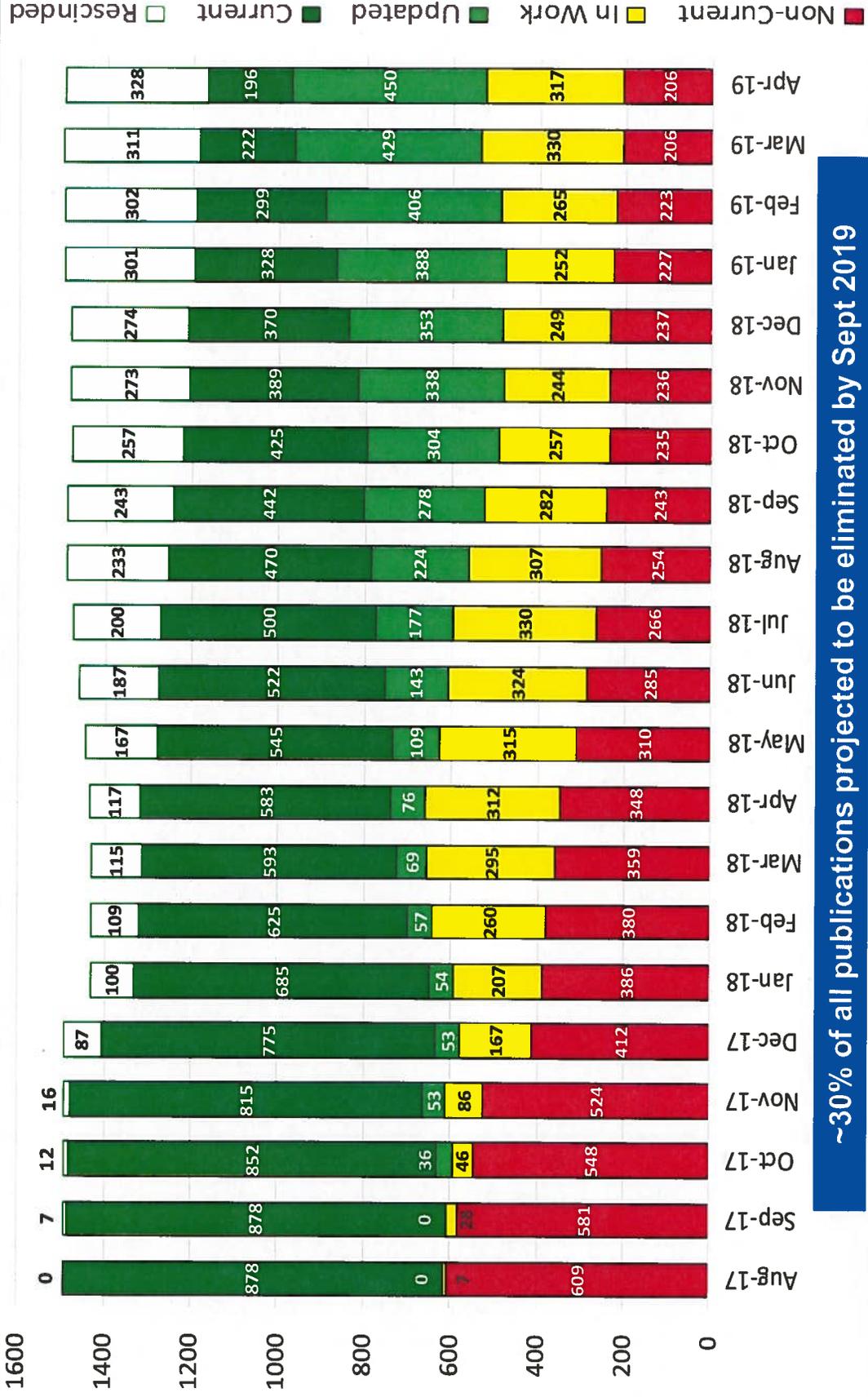
Kaleth O. Wright
Chief Master Sergeant of the Air Force

Attachment:
Publication Status as of 17 Apr 2019



Publications Status as of 17 Apr 2019

U.S. AIR FORCE



~30% of all publications projected to be eliminated by Sept 2019

Integrity - Service - Excellence