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Operations

AFRC DELIBERATE PLANNING



COMPLIANCE WITH THIS PUBLICATION IS MANDATORY

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This instruction implements AFRPD 10-4, *Operation Planning*. It provides guidance to carry out policy and functional responsibilities for review and evaluation of planning directives and plans received at or published by this headquarters. It outlines procedures for preparation of implementing planning directives, plans, plan supplements and other planning documents. It identifies responsibilities and procedures for management and tasking of unit type codes (UTCs) within the Air Force Reserve.

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1. Applicability . This instruction applies to HQ AFRES staff and all subordinated levels within the command. It is of particular interest to UTC functional area managers (FAMs), units with wartime tasking, and planners at all levels within the Air Force Reserve.

2. References :

- 2.1. JCS Pub 6, Vol V, *USAF Reporting Instructions*
- 2.2. USAF War and Mobilization Plan, Vol I (WMP-1).
- 2.3. USAF War and Mobilization Plan, Vol III, Part II (WMP-3, Part II).
- 2.4. USAF War and Mobilization Plan, Vol IV, (WMP-4, WAA)
- 2.5. AFM 28-740, Vol II, Contingency Operation/Mobility Planning and Execution System (*COMPES*) *Logistics Module Base-Level (LOGMOD-B): A 200N/22, Users Manual.*
- 2.6. AFI 38-205, *Managing Wartime and Contingency Manpower.*
- 2.7. AFI 10-208, *Continuity of Operations Plans.*
- 2.8. AFMAN 10-401, *Operation Plan and Concept Plan Development.*
- 2.9. AFI 10-402, *Mobilization Planning.*
- 2.10. AFI 10-403, *Deployment Planning.*
- 2.11. AFI 10-404, *Base Support Planning.*
- 2.12. AFH 10-416, *Personnel Readiness and Mobilization.*
- 2.13. AFRESI 10-101, *Wing/Group Plans Procedures.*

3. Planning . Each planning directive and plan received from higher headquarters or gaining command for USAFR units will be reviewed to determine its applicability to HQ AFRES and to subordinate units. If required, plans or plan supplements will be published to provide guidance in the accomplishment of the AFRES mission, to support USAF plans, and the plans of major commands.

4. HQ AFRES/XPXX:

4.1. The Contingency Plans Branch (AFRES/XPXX) is responsible for all contingency and war planning actions and documents that are applicable to AFRES units.

4.1.1. Reviews, provides comments, and retains as appropriate, war plans and related planning directives received from higher headquarters, unified and specified commands, major commands, and other military services.

4.1.1.1. Maintains current copies of OPlans/CONPLANS, as they become available, printouts from the Global Command and Control System (GCCS) and microfiche copies of the current Manpower and Personnel Module (MANFOR).

4.1.1.2. Notifies HQ AFRES FAMS when new plans, Worldwide Military Command and Control System (WWMCCS)/GCCS printouts, and other information become available.

4.1.2. Develops basic objectives and initiates actions for the development of plans, plan supplements, and supporting plans as required, to implement AFRES concept, mission, command and central policies, and task assignments.

4.1.2.1. Keeps the commander and key staff informed of content of plans which significantly task AFRES units. (See paragraph 8.3.)

4.1.2.2. HQ AFRES/XPXX publishes and distributes an AFRES Plans Listing/Requirements letter as of 1 Jan and 1 Jul each year. Effective 1 Jan 97, the listing will be issued via the LAN.

4.2. Is the overall focal point for UTC coordination with HQ USAF, gaining MAJCOMs, HQ AFRES FAMS, and AFRES subordinate units. After new UTCs tasked to Air Force Reserve units have been registered on the Type Unit Characteristics Data/File (TUCHA) and all pertinent documents are available (Unit Manpower Document (UMD), Logistics Detail Data (LOGDET), MANFOR, Designed Operational Capability (DOC), ensures that these UTCs are included in the AFRES WMP-3.

4.2.1. Chairs the UTC Management Integrated Product Team (IPT). Monitors UTC FAM progress in transitioning to new or revised UTCs through reviews by the UTC Management IPT and by maintaining a UTC tracking system.

4.3. Serves as the focal point for all AFRES sourcing contained in OPlan/CONPLAN Time-Phased Force and Deployment Data (TPFDD).

4.3.1. Provides general guidance on wartime taskings to HQ AFRES/CV/XP/Limited Staff/FAMs, NAF FAMs, and AFRES units as appropriate.

4.3.2. Retrieves from GCCS all OPlan/CONPLAN TPFDDs which task AFRES forces and reviews with FAMs. Tracks OPlan/CONPLAN sourcing, refinements, and updates and obtains revised TPFDD as necessary. Ensures all HQ AFRES FAMs are contacted and advised to review the current TPFDDs located in HQ AFRES/XPXX.

4.3.3. Reviews and identifies additional AFRES resources which could be made available for deployment tasking with concurrence from the appropriate FAM.

4.4. Maintains and inputs data as necessary to all volumes of the USAF War and Mobilization Plan (WMP).

4.4.1. Provides the AFRES input to the Air Force War and Mobilization Plan, Vol III (AF WMP-3).

- 4.4.2. Maintains and updates the AFRES WMP III as changes occur. Updates the master file by the 10th of each month and places it on Banyan Vines for HQ AFRES UTC FAMs and unit XP's review/validation. Forwards the AFRES WMP-3 to gaining commands for their review and validation.
- 4.4.3. Updates the Future AFRES Tasking (FAT) database as UTC FAMs identify UTCs in transition. Moves UTCs from FAT to the AFRES WMP III as capabilities become operational.
- 4.5. Provides extracts (either hard copy or electronically) of the Wartime Aircraft Activity (WAA) data from USAF War Mobilization Plan, Vol IV (WMP-4) to NAF/XPs and AFRES base/XPs for use in developing their base support plans.
- 4.6. Along with AFRES/XPM, represents HQ AFRES at the annual Air Force Force Sizing Exercise (FORSIZE).
- 4.7. Provides orientation to new HQ AFRES FAMs in the use of WWMCCS data and provides assistance as necessary. Conducts and tracks as-needed training of HQ AFRES FAMs pertaining to their responsibilities as UTC FAMs.
- 4.8. Maintains the master UTC FAM transitional instruction letter used by UTC FAMs to provide guidance to field units about various aspects of UTC changes. The master letter will contain a variety of paragraphs/sentences that can be selected by FAMs depending on the scope of the UTC change and the status of various milestones associated with the UTC transition. The choices will range from minor AFSC or equipment changes in an existing UTC to a new UTC with no detail defined/new DOC statement.

5. HQ AFRES UTC FAMs:

- 5.1. FAM offices listed at [Attachment 3](#) have primary responsibility for specific UTC issues involving their area.
- 5.2. On a continuous basis, provide input and monitor the AFRES resources (UTC) made available in the AFRES WMP-3 by coordinating with GMAJCOM UTC FAM to ensure consistency with GMAJCOM tasking database. Review the AFRES WMP-3 and forward changes to HQ AFRES/XPXX who makes changes to the master file.
- 5.3. Annually, prior to USAF WMP-3 publication (approximately 1 Dec), verify GMAJCOM and Air Staff inputs to Air Force WMP-3 ensuring data accurately reflects the number and type of AFRES UTCs available for wartime tasking.
- 5.4. Monitor OPlan/CONPLAN UTC taskings provided to units by GMAJCOMs and assist units in resolving UTC tasking discrepancies with GMAJCOMs when required. Keep the unit XP informed on any matter dealing with UTC taskings in their respective functional area.
- 5.5. Recommend GMAJCOM UTC manpower and equipment force packaging system (MEFPAK) manager initiates nonstandard UTC developments, changes, or cancellations as required.
- 5.6. Help resolve differences between pilot units and GMAJCOMs in UTC development and maintenance.
- 5.7. Before the MANFOR for a new or revised UTC is published, ensure the mission capability (MISCAP) accurately reflects the correct data in coordination with GMAJCOM UTC MEFPAK managers. Ensure the manpower force element listing (MFEL) will support the UTC mission, and the

UMD reflects sufficient personnel to match MFEL requirements in coordination with GMAJCOM MEFPAK managers and HQ AFRES/XPM.

5.8. Ensure the LOGDET will support the UTC mission and allowance standards (AS) are sufficient to meet LOGDET equipment requirements in coordination with HQ AFRES/LGX/LGS.

5.9. Ensure appropriate AFRES WMP-3 UTC taskings are communicated to the units in Status of Resources and Training System (SORTS) DOCs, according to AFI 10-201, SORTS/AFRES Sup. All SORTS DOC statements are coordinated between HQ AFRES/XPXX and staff SORTS FAMs. HQ AFRES FAMs ensure UTCs are properly staffed and approved by MAJCOM MEFPAK managers before placement on the DOC and in the AFRES WMP-3 by HQ AFRES/XPXX.

5.10. Review new or revised OPlan/CONPLAN TPFDDs for discrepancies between what is tasked and what can be supported.

5.11. Coordinate all UTC matters with HQ AFRES/XPXX, HQ AFRES/XPM for manpower issues, HQ AFRES/LGX for materiel/equipment issues, and keep unit/XPs/FAMs informed on any UTCs impacting their wing.

5.12. Upon request from the MEFPAK responsible command UTC FAM/LGX and with concurrence from AFRES/LGX, FAMs designate an AFRES unit to be pilot unit to develop/maintain the standard LOGDET for new/existing UTCs.

5.13. Issue UTC FAM transitional instruction letters to field units, as necessary, outlining how units should handle the range of required actions associated with a UTC change. (See HOI 10-402, AFRES UTC Management, for sample paragraphs/sentences/topics.)

6. HQ AFRES/LGX:

6.1. Coordinates with HQ AFRES/FAMs to appoint AFRES UTC pilot units, when requested by GMAJCOMs. Sends pilot unit appointment messages.

6.2. Maintains a list of all UTC pilot units and their assigned UTCs. Assists AFRES UTC FAMs in designating pilot units.

6.3. Resolves/coordinates LOGDET problems with HQ AFRES FAMs and GMAJCOMs.

6.4. Coordinates with pilot units in UTC manpower and equipment detail development and maintenance.

6.5. Assists in resolving UMD and UTC MFEL mismatches and conflicts.

6.6. Co-chairs UTC Management Integrated Product Team.

7. Correspondence Coordination . All UTC correspondence originated by HQ AFRES FAMs will be coordinated with XPXX and XPMR/LGXP for manpower/equipment issues respectively, and XPXX if DOC statements are involved. (See HOI 10-402 for detailed coordination recommendations for specific headquarters FAM actions.)

8. Plans Procedures:

8.1. Development and Coordination.

8.1.1. Upon receipt of a planning document from higher or lateral headquarters (GMAJCOM), the HQ AFRES Contingency Plans Branch (XPXX):

8.1.1.1. Determines if applicable to AFRES units.

8.1.1.2. Forwards document to appropriate staff offices for their review, comment, and preparation of necessary annexes. After determining a supporting plan or plan supplement must be prepared, the Chief, Contingency Plans Branch (XPXX):

8.1.1.2.1. Assumes overall responsibilities for preparation, coordination, and printing of the AFRES plan.

8.1.1.2.2. Advises appropriate staff offices of the basic objectives and input required from them and assigns responsibility for required annexes.

8.1.1.2.3. Sets the suspense date for the submission of the input or completed annex to HQ AFRES/XP.

8.1.2. Base level planning to support AFRES and GMAJCOM plans is done by the wing plans office. Additional detailed guidance is contained in AFRESI 10-101.

8.2. Format.

8.2.1. Plans are prepared in according to AFMAN 10-401.

8.2.2. Annexes will be authenticated by appropriate director or heads of special staff offices. Authentication of appendices is not required.

8.2.3. Plan supplements will be handled in a manner similar to that prescribed for supplements to standard publications according to AFI 37-160, volume 1, chapter 3, section E, The Air Force Publications and Forms Management Program--Developing and Processing Publications.

8.3. Plan Summaries.

8.3.1. The office of primary responsibility for preparing and maintaining plan summaries is HQ AFRES/XPXX. Summaries will be prepared for each contingency and war plan received from other DOD and federal agencies. The plan summary will be prepared in the following format:

8.3.1.1. Date of the basic plan.

8.3.1.2. List of appropriate plans being supported and any published supporting plans.

8.3.1.3. Mission. Briefly describe the mission as contained in the plan.

8.3.1.4. Concept of Operations. Summarize the concept of operation for the overall plan.

8.3.2. Plan summaries are available to director and plans officers for their review on an as required basis.

9. UTC Management Procedures . The UTC Management IPT has developed flowcharts of the UTC processes within AFRES. They are published as attachments to this directive to provide an outline of required actions within the command. UTC FAMs will additionally follow detailed instructions, as applicable, published in AFMAN 10-401 and AFRES HOI 10-402.

10. Resolving UTC Tasking Differences . All units should develop the means to assess their capabilities and identify OPlan/CONPLAN shortfalls. If a unit has a shortfall in manpower or equipment for

UTC taskings received in OPlan/CONPLAN TPFDDs beyond their capability, wing plans (or equivalent), in coordination with the unit functional area, should identify the shortfall in a unit supportability estimate/feasibility/capability assessment (USE/FEAS/CAP) to the appropriate GMAJCOM OPlan OPR according to GMAJCOM and AFRES guidance. Info HQ AFRES/XPXX/FAM. Discrepancies/disconnects between the AFRES WMP III and GMAJCOM similar products (for example, AFMC WMP III, AMC GAL, ACC MIS) should be identified to HQ AFRES/XPXX/FAM for resolution. GMAJCOM and AFRES FAMs should resolve the disconnects and advise the unit.

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Assistant Vice Commander

Attachment 1**GLOSSARY OF REFERENCES AND SUPPORTING INFORMATION***Abbreviations*

AFWMPRT—Air Force Wartime Manpower and Personnel Readiness Team

AS—Allowance Standard (formerly TA)

COMPES—Contingency/Operations Mobility Planning and Execution System

DOC—Designed Operational Capability

FAM—Functional Area Manager

FAT—Future AFRES Tasking

GCCS—Global Command and Control System

GMAJCOM—Gaining Major Command

IPT—Integrated Product Team

LOGDET—Logistics Detail

LOGFOR—Logistics Force Packaging System

LOGMOD-B COMPES—Logistics ModuleBase Level

MANFOR—Manpower Force Packaging System

MANPER-B COMPES—Manpower and Personnel ModuleBase Level

MANPER-M COMPES—Manpower and Personnel ModuleMAJCOM Level

MEFPAK—Manpower and Equipment Force Packaging System

MFEL—Manpower Force Element Listing

MISCAP—Mission Capability Statement

SORTS—Status of Resources and Training System

TIL—Transitional Instruction Letter

TPFDD—Time Phased Force and Deployment Data

UMD—Unit Manpower Document

USE/FEAS/CAP—Unit Supportability Estimate/Feasibility/Capabilities

UTC—Unit Type Code

WMP—War and Mobilization Plan

WSTA—Weapons System Table of Allowance

WWMCCS—Worldwide Military Command and Control System

Terms

AFRES UTC Pilot Unit—AFRES unit designated on behalf of the UTC MEFFPAK command FAM to handle LOGFOR management responsibilities for a UTC. Pilot units are listed in the header record of each UTC on the Air Force standard LOGDET data tapes. In conjunction with the AFRES and MEFFPAK Command FAMs and AFRES/LGX/XPM/XPX, AFRES pilot units may build/revise the MISCAP of the UTC. Additional policy and process information concerning pilot units are outlined in AFRESI 10-101 and AFMAN 10-401.

AFRES WMP-3—A single source, unclassified data base that captures all of the Air Force Reserve capability (deployable and generation) expressed in UTCs. It contains all AFRES capabilities (UTC) offered to USAF for potential wartime tasking and, as such, represents existing rather than future capabilities.

COMPES—An automated data processing (ADP) system that enables the Air Force to plan for war and contingencies and, at execution, to match and track requirements, people, and materiel in a time-sensitive manner. Through the Operations Module (OPSMOD), LOGMOD-M/B, and MANPER-M/B modules, this system automates and standardizes the procedures used at all levels to select, deploy, and monitor contingency forces. It is the automated USAF system that supports MEFFPAK and Joint Operation Planning and Execution System (JOPES).

Future AFRES Tasking (FAT)—An unclassified data base capturing UTC capabilities being brought on line in Air Force Reserve units. It serves as authority for the units to man, train, and equip the capability as source documents such as UMDs and ASs become available. Once the capabilities exist in the units and are ready to offer up for tasking, the UTCs will be moved to the AFRES WMP-3.

Joint Operation Planning and Execution System (JOPES)—Global Command and Control System (GCCS) standard computer-based automatic data processing (ADP) system established to assist the joint planning community and other DOD agencies to develop, flow, and review joint operation plans and to prepare supporting plans.

JOPS Reporting System (JOPSREP)—Provides procedures for reporting time-phased force deployment data (TPFDD) among commands and agencies involved in joint operation planning.

Logistics Detail (LOGDET)—Lists all non-expendable materiel in the UTC by national stock number (NSN), allowance source (AS), quantity.

LOGFOR—System through which materiel characteristics to support contingency requirements of the type unit are developed and stored.

Manpower Force Packaging System (MANFOR)—standardized means used to identify contingency manpower requirements to OPLAN force lists and to support the Status of Resources and Training System (SORTS). MANFOR also interfaces with the Logistics Force Packaging System (LOGFOR) and can interface with other MAJCOM automated data and planning systems.

Manpower Force Element Listing (MFEL)—listing of required manpower, by functional account code (FAC), grade (officers only), Air Force Specialty Code (AFSC), and quantity.

MEFFPAK—The Air Force computer-based system for reporting characteristics of USAF forces available to JOPES for war planning. MEFFPAK supports both contingency and general war planning with predefined, standardized manpower and equipment packages (UTC). This system is made of two subsystems:

MEFPAK Reporting Command—That command which, according to AFMAN 10-401, has the overall responsibility for management (that is, development, maintenance, and cancellation) of specific UTCs on behalf of all users of a UTC. AFRES is not a MEFPAK reporting command. However, AFRES supports MEFPAK reporting commands at HQ AFRES staff level by monitoring GMAJCOM MEFPAK manager's actions and at AFRES unit level by participation in the UTC pilot unit program.

Mission Capability Statement (MISCAP)—describes the UTC capability. It includes a description of what the UTC can do, where it can go (for example, types of bases to which it can deploy), a list of the major functional areas included in the UTC, significant workload factors, planned sortie rates, and supporting UTCs required to be tasked for effective employment (for example, an intermediate maintenance UTC must be tasked to support an aviation UTC when operations are planned to exceed 30 days).

Notional Tasking—The UTC tasking which a unit must be capable of providing in wartime (made available in WMP-3) which is not in support of a particular OPlan/CONPLAN.

Operational Plan (OPlan) Time-Phased Force and Deployment Data (TPFDD).—The OPlan TPFDD contains the force list and associated non-unit data as it is constructed using JOPES. It contains both the initial personnel and materiel movement requirements and the unit's routing and required delivery dates from origin to destination. Supported combatant command planners create and maintain the TPFDD via COMPES/JOPES for each contingency OPlan identified in the Joint Strategic Capability Plan (JSCP). The forces and supplies identified during plan development are entered into the OPlan TPFDD after sourcing and refinement are complete. The TPFDD is the OPlan keystone and is available to HQ AFRES FAMs through HQ AFRES/XPXX.

Shortfall—Lack of authorization to obtain a mission essential resource, for example a vacant position is not a shortfall, but lack of an authorized position is.

Specific Tasking—That UTC tasking which designates specific units to fill the TPFDD of an OPlan/CONPLAN. This may occur during deliberate or execution planning. Specific tasking should not exceed the capabilities of a unit's notional tasking or available personnel/equipment resources.

USAF War and Mobilization Plan, Volume III (WMP-3),—prepared annually, reflects all Air Force UTCs made available for use in deliberate planning. WMP 3, Part 1, contains combat (flying) forces and Part 2 contains support forces.

UTC—A 5-character, alphanumeric code that identifies a type or kind of force. The first character of a UTC indicates functional break-out, for example, "3" denotes an aviation unit, "H"--a maintenance package, and "9"--a headquarters element. The UTC is the means for linking logistics and manpower details within a type unit and is used to communicate force data in JOPES and normally contains three basic sections. It consists of a MISCAP, MFEL and LOGDET.

UTC FAM—The OPR for a specific function (for example, HQ AFRES/SG is HQ AFRES FAM for all medical matters at HQ AFRES). FAMs are found at all command levels from Air Staff to unit. (See AFMAN 10-401, chapter 9)

UTC FAM Transitional Instruction Letter—A letter issued by AFRES UTC FAMs providing detailed guidance about a UTC undergoing change. It may contain timetables for certain milestones, status of the required data/documents for the UTC in transition, instructions on how to handle SORTS reporting during the transition or any number of other activities that will be affected by the UTC change.

UTC Maintenance—The continuous process of validating and updating the UTC MISCAP, MFEL, and

LOGDET. All levels participate: for example, GMAJCOMs provide direction; MEFPK commands update the MFEL; pilot units update the LOGDET; HQ AFRES UTC FAMs monitor the entire process; and UTC non-pilot units provide feedback to UTC pilot units.

UTC Management Integrated Product Team (IPT)—The Headquarters AFRES Unit Type Code (UTC) Management Integrated Product Team is a cross functional HQ AFRES team responsible for designing and improving UTC related internal processes and facilitating the management of and changes to UTCs tasked to AFRES units. The long term goal is to enhance and maximize AFRES, GMAJCOM, and USAF warfighting capability in an environment of limited and diminishing resources.

UTC Tracking System.—An AFRES unique database to assist HQ AFRES/XPXX/FAMs track progress of UTC change actions. Milestone suspenses are mutually agreed upon between the UTC FAM and the UTC Management IPT, entered in the tracking system and monitored for timely completion or indication of problem areas requiring IPT intervention/assistance.

Attachment 2

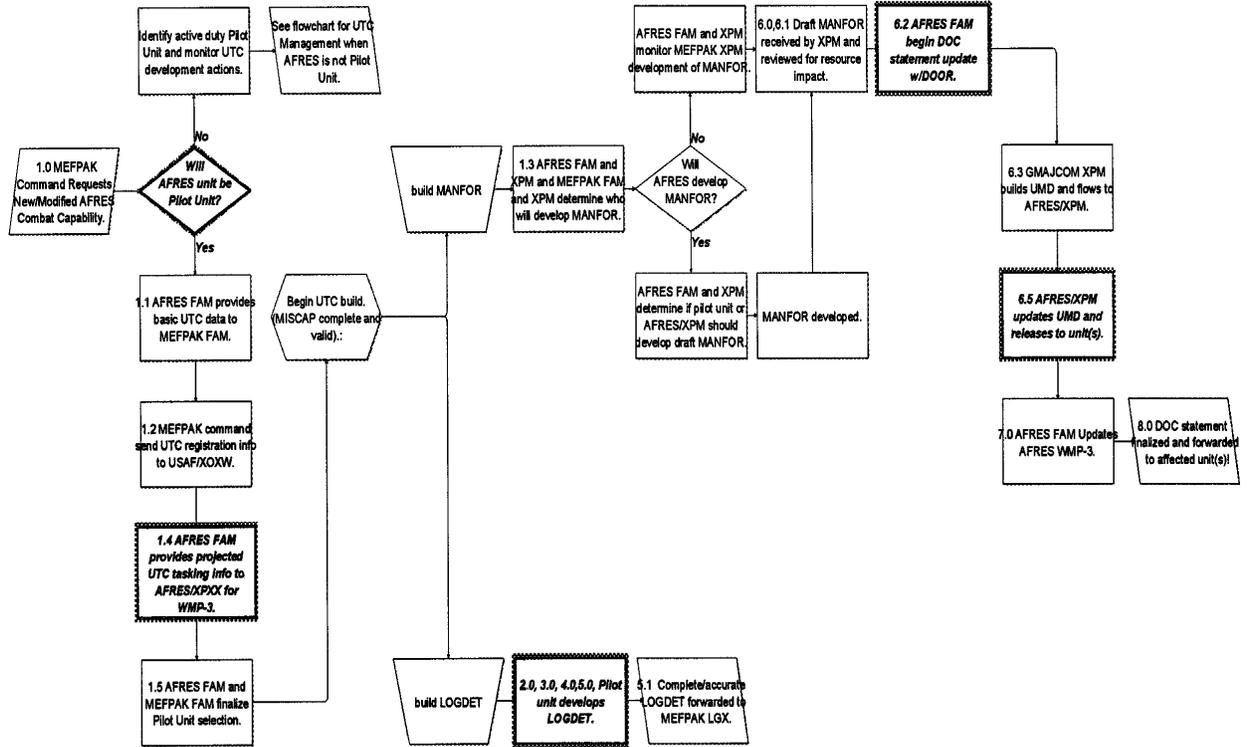
HQ AFRES UTC FUNCTIONAL MANAGERS

UTC	FUNCTIONAL AREA	OFFICE	DSN
HQ AFRES	COMMAND MANAGER	XPXX	497-1971
3BA	B-52H	DOTT	497-1143
3FK/3FV	F-16/A-10/0A-10	DOTT	497-1143
3NC	C-130H/E	DOTT	497-1143
3TR/3SA	HC-130/MH-60G/SOF	DOTT	497-1143
	and RESCUE ISSUES	DOTT	497-1143
3YC	KC-135E/R/KC-10	DOTA	497-1129
	C-5/C-17 ISSUES	DOTA	497-1127
3MK/3NB	C-9/C-141	DOTA	497-1155
4F9E/S	PRIME BEEF	CEXX	497-1093
4F9D	DISASTER PREPAREDNESS	CEXP	497-1085
4F93/4	FIRE FIGHTERS	CEXF	497-1106
4F9G/J/H	RED HORSE	CEXX	497-1090
4F9X	EXPLOSIVE ORDINANCE	CEXP	497-1085
6AA/6KV/PFH	SOF COMM AFSOC AUG/COMSEC	SCMC	497-1862
7E1	TALCE MOGS/CMD/HQWG	DOCR	497-1178
9AL	LIFE SUPPORT	DOTSL	497-1148
CTJ	CMD STRAT CMD OPS	DOCR	497-1165
FF	MEDICAL	SGXP	497-1888
HE/F/R/W	ILM MAINT	LGMAF	497-1650
HE/F/R/W	ILM MAINT	LGQMP	497-1652
HH/HG	MUNITIONS MAINT	LGMW	497-1657
JFAX	FUELS	LGSF	497-1672
JFA/B	SUPPLY	LGSMF	497-1669
HFU/JFBA	CLSS	LGQMP	497-1651
LWR	SERVICES	SVXR	497-0210
PF	INTEL	INX	497-1199

QF	SECURITY	SPXP	497-0109
RAA/LWD	ADMIN/POSTAL	IMX	497-1528
RFB	PERSONNEL	DPXX	497-1261
RFG	HISTORY	HO	497-1484
XFFG	PUBLIC AFFAIRS	PAX	497-1761
UFB	AERIAL PORT	DONR	497-1714
UFTS	VEHICLE	LGTX	497-1706
XFFA	COMPROLLER	FMXX	497-1420
XFFC	CHAPLAIN	HCR	497-1475
XFFH	LOGISTIC	LGX	497-1724
XFFJ	JUDGE ADVOCATE	JAM	497-1585
XSM	SAFETY	SEG	497-1877
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9AXXX	HQ UTCS	DOCR	497-1177
TBD	BATTLESTAFF	DOCR	497-1165

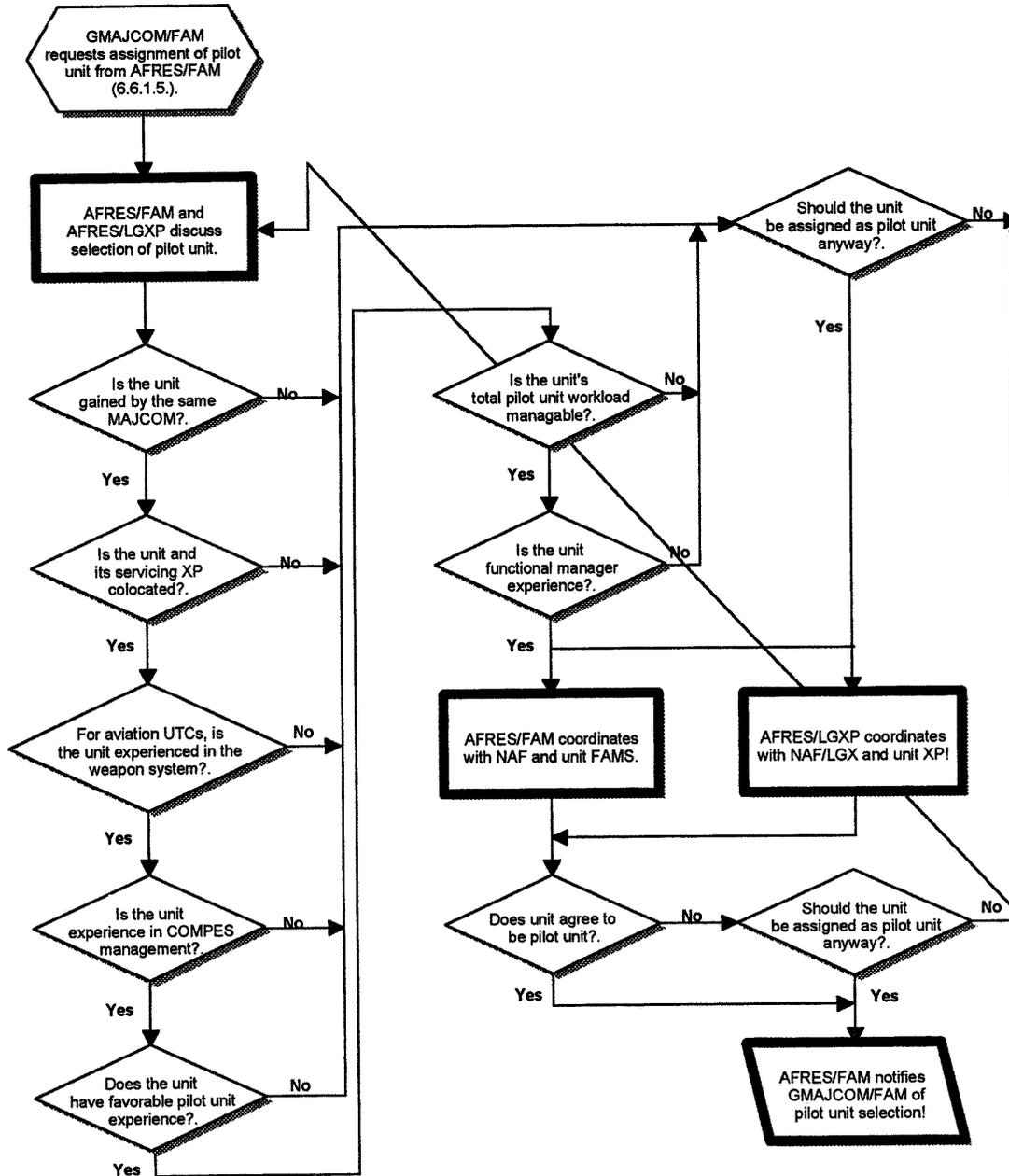
Attachment 3

MACRO UTC MANAGEMENT PROCESS: AFRES PILOT UNIT FLOWCHART



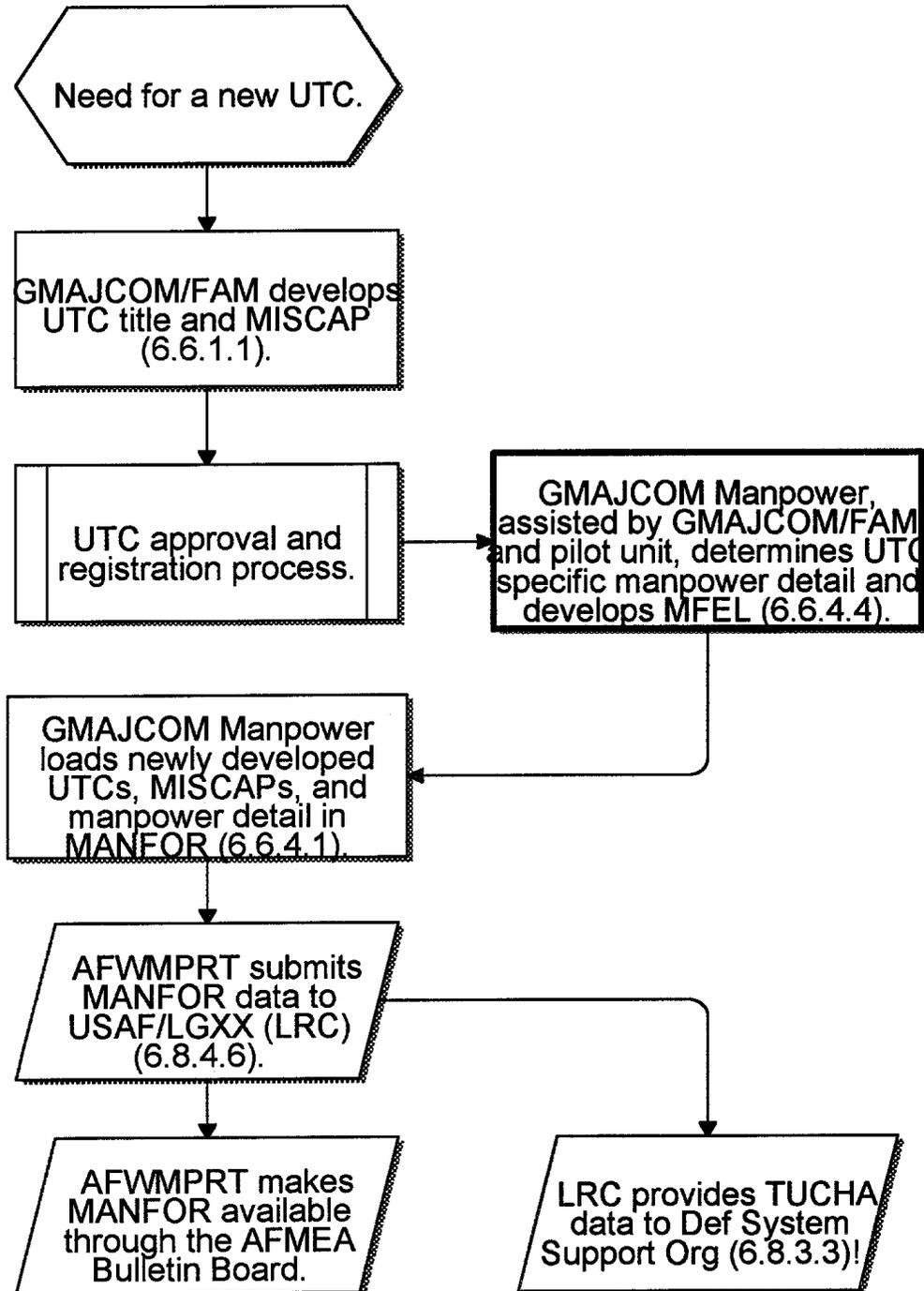
Attachment 4

AFRES PILOT UNIT ASSIGNMENT PROCESS



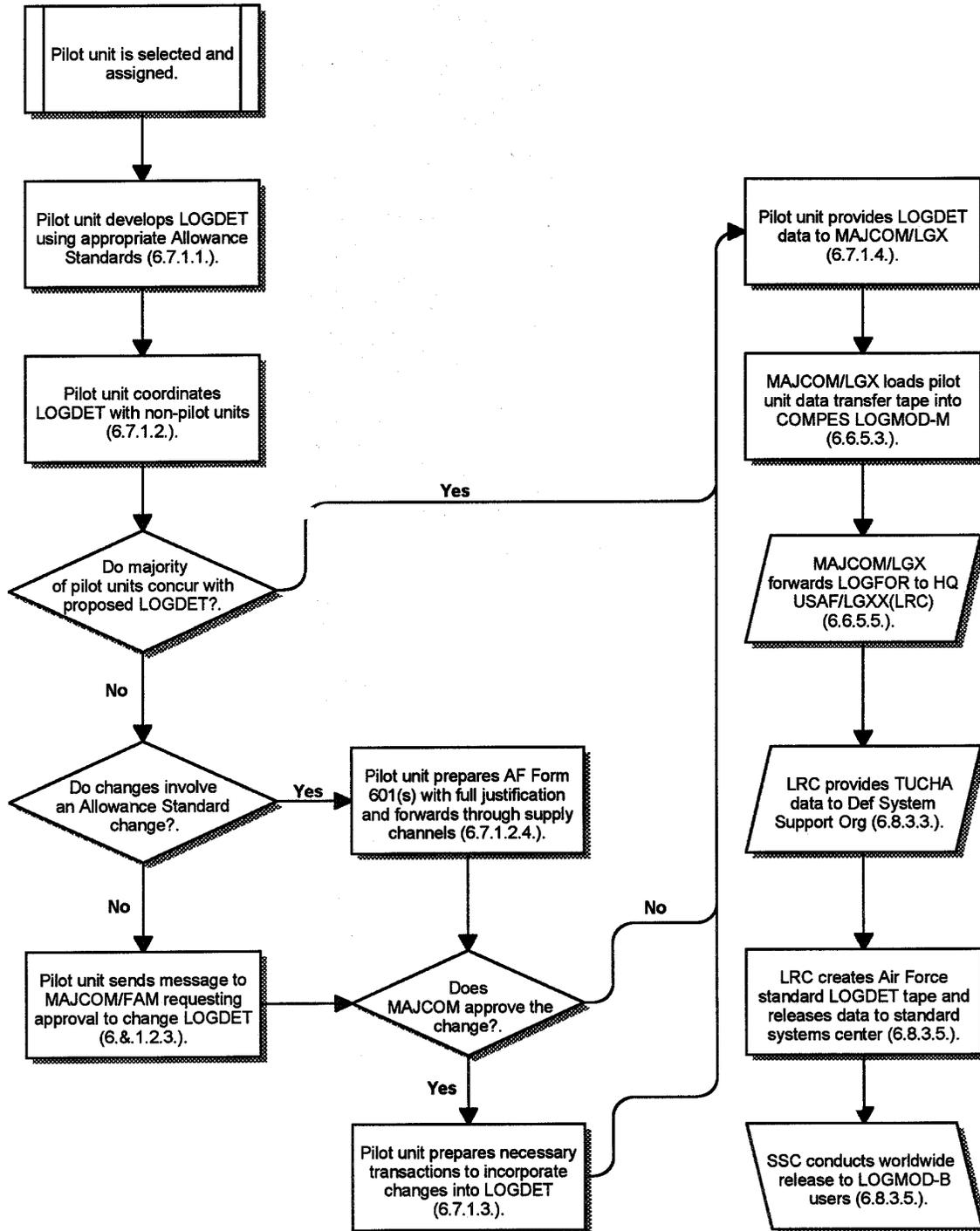
Attachment 5

MANFOR DEVELOPMENT SUBPROCESS FLOWCHART



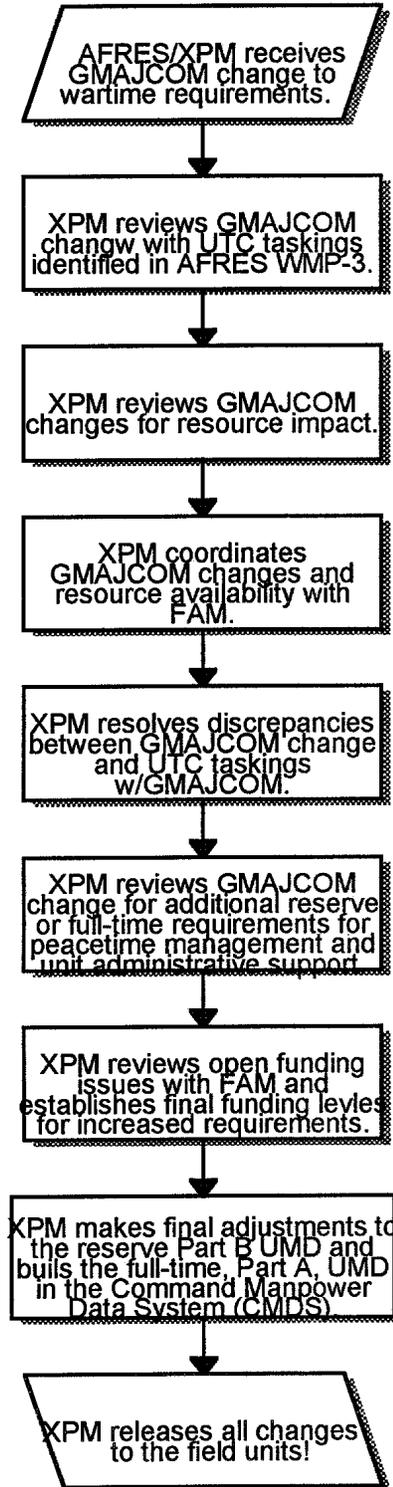
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LOGDET DEVELOPMENT SUBPROCESS FLOWCHART



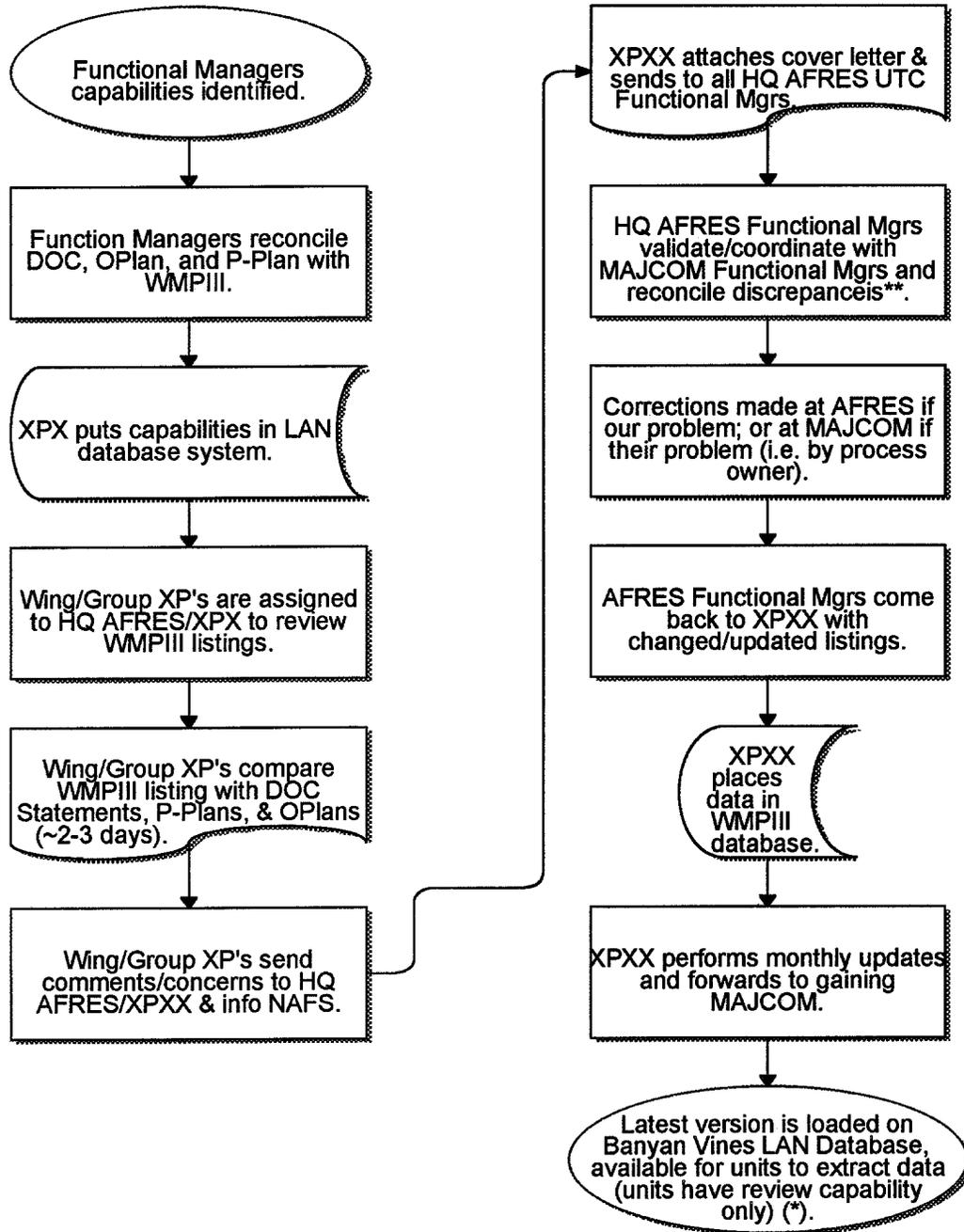
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UMD PROCESS FLOWCHART

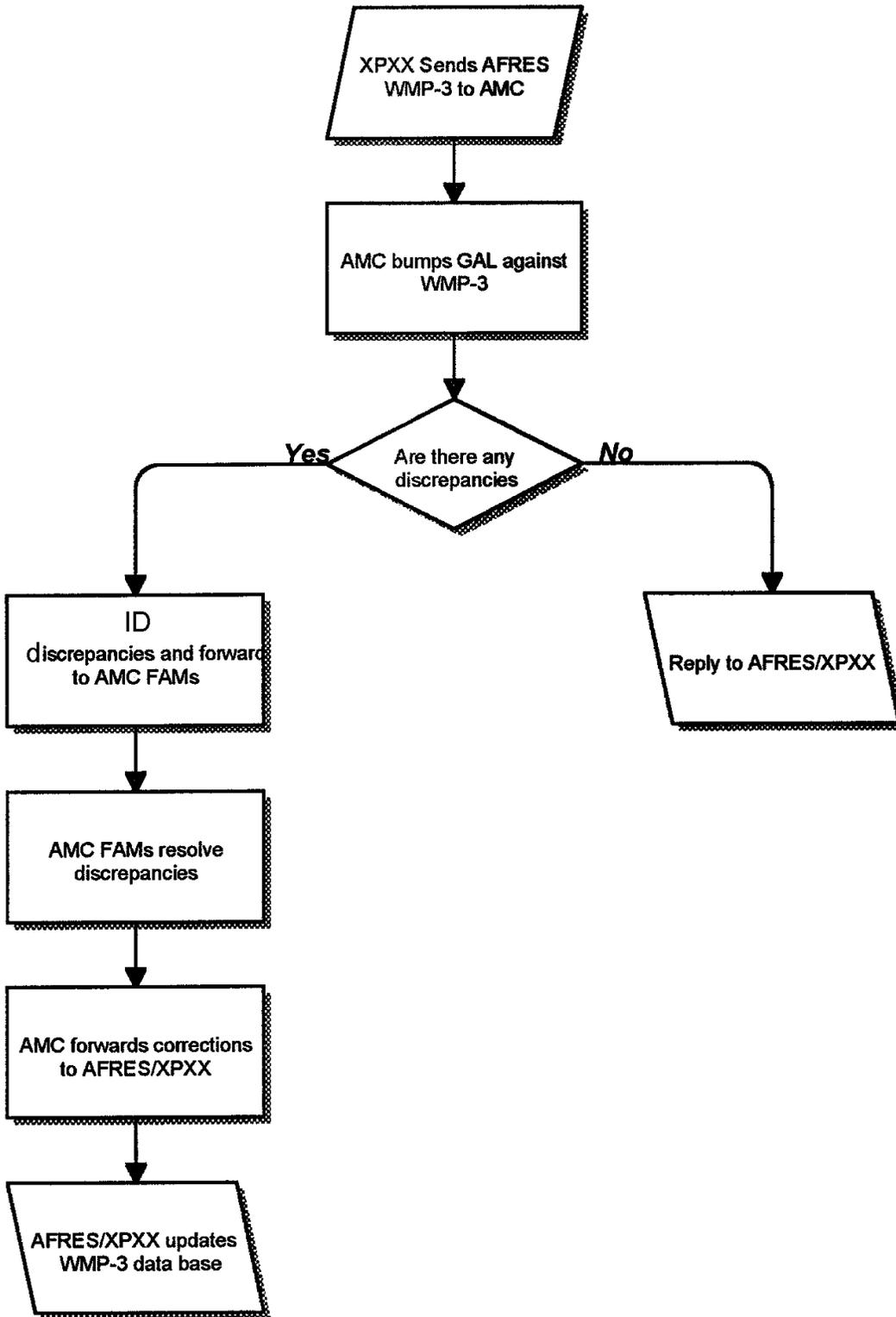


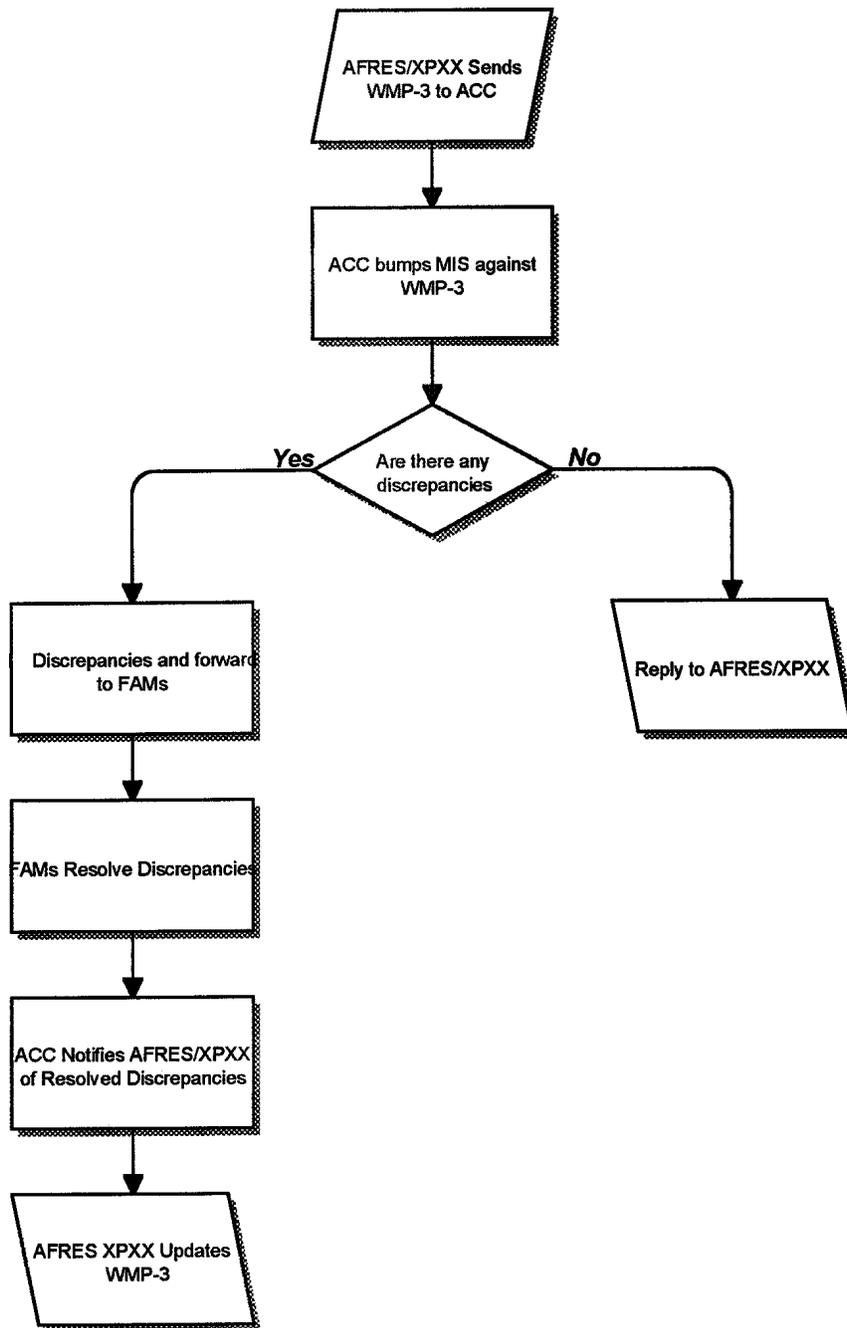
Attachment 8

AFRES WMP III PROCESS FLOWCHART



**At time of Functional Mgrs reviews, comparison is made with the gaining MAJCOM's product Global Asset Listing (GAL) - AMC; Unit Type Code Management Information System (UTCMI); ACC
 * Due to extensive HQ AFRES Functional Mgrs TDY travel, coordination of WMP III updates are sometimes delayed by 2~3 months.





Attachment 9

DOC STATEMENT PROCESS FLOWCHART

