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**AIR FORCE CENTER FOR ENVIRONMENTAL  
EXCELLENCE (AFCEE)**

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OPR: HQ USAF/ILEE (Lt Col David L. Yang)

Certified by: HQ USAF/ILE  
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This directive states the mission, defines the command structure, and establishes the responsibilities of the Air Force Center for Environmental Excellence (AFCEE).

***SUMMARY OF REVISIONS***

**This document is substantially revised and must be completely reviewed.**

This mission directive contains changes required to conform to AFD 10-1, dated 15 November 2001, and AFI 10-101, dated 15 November 2001. Changes indicate update of the assignment of OPR and certifying official. Minor changes were made to text context to reflect updated responsibilities.

**1. Mission.** The Air Force Center for Environmental Excellence (AFCEE) provides a full range of technical and professional services to the Air Force community in areas related to environmental restoration, pollution prevention, environmental planning, design and construction management, and comprehensive planning and design. Regional Environmental Offices (REOs) represent the Air Force to federal, state, and local agencies to facilitate regional environmental compliance and management.

**2. Command.** The AFCEE Director:

- 2.1. Is responsible to the Air Force Civil Engineer (HQ USAF/ILE).
- 2.2. Directs the AFCEE.

**3. Responsibilities.**

3.1. AFCEE provides its customers with products/services in the following areas:

3.1.1. Environmental Restoration. Performs cradle-to-grave management for base environmental restoration. Services span the full spectrum of cleanup activities, from preliminary assessment/site investigation to remedial action, remedial process optimization, and site close out. Serves as pri-

mary restoration agent and consultant to the Air Force Base Conversion Agency (AFBCA) and major commands (MAJCOMs) for designated bases. Provides technical assistance to HQ USAF and MAJCOMs on issues affecting restoration policy and guidance, and munitions response program development. Provides development and operation of the Air Force Environmental Resources Program Information Management System (ERPIMS). The Air Force agent for restoration technology transfer. Identifies and validates environmental research and development requirements, manages demonstration projects, and maintains technical libraries. Provides technical support to the Air Force Legal Services Agency's Environmental Law and Litigation Division, and the Department of Justice on issues relating to Air Force Third Party Site environmental liabilities.

3.1.2. Environmental Quality. Provides full service pollution prevention and environmental compliance advice, assistance and project execution services for the Air Force and other federal entities as directed. Environmental Quality responsibilities include: hazardous material, hazardous waste, air quality, water quality, solid waste, toxics, pesticides, incidents and spills. Provides special expertise and contract services for environmental construction and operations, environmental education and training, compliance assurance through pollution prevention, range compliance issues and force protection. Performs program management for the protocols governing the Air Force environmental auditing program. Promotes the cross feeding of ideas, processes, and procedures through an environmental information clearinghouse, the annual Joint Service Pollution Prevention and Hazardous Waste Management Conference and Exhibition, and environmental education and training repository. Provides development, sustainment and management for the Environmental, Safety and Occupational Health Management System. Provides technical assistance to HQ USAF and MAJCOMs on issues affecting pollution prevention and environmental compliance policy and guidance.

3.1.3. Environmental Conservation and Planning. Provides a full array of comprehensive planning and environmental management products, services and technical support to Air Force commanders and unit personnel in the accomplishment of their compliance with environmental laws and regulation, and mission requirements. Provides execution expertise to Air Force units in the areas of Air Installation Compatible Use Zone (AICUZ), Environmental Impact Analysis Process, Comprehensive Planning, GeoBase, and Natural and Cultural Resources. Serves as program manager for Air Force Comprehensive Planning, Natural and Cultural Resources programs, and provides assistance to HQ USAF on issues affecting program policy and guidance. Air Force unit missions are supported with AICUZ Reports, comprehensive plans, environmental impact statements, environmental assessments, environmental baseline surveys, natural and cultural resource management plans and budgets, range support plans, and GeoBase support. Functional area consultation, contracting services, and planning assistance teams are available to MAJCOMs and installations.

3.1.4. Regional Environmental Offices. Provide Air Force oversight of regional environmental compliance management. The REOs are proactive in assisting MAJCOMs in resolving compliance issues with federal and state regulators. Monitor rulemaking at the state and federal levels to keep Air Force personnel aware of changing regulatory requirements. Convey current standards and assist MAJCOMs in achieving compliance with environmental statues and regulations. Interface with regulators to identify enforcement trends and issues that may impact the Air Force. Develop strategies for Air Force participation in federal, regional, and state natural/cultural resources initiatives. Serve as the Department of Defense (DoD) Regional Environmental Coordi-

nator in Regions II, VI and X. Also serve as the Air Force Regional Coordinator in all Regions I-X.

3.1.5. Facility Design and Construction Management. Advances installation excellence and Air Force quality of life through standards and criteria development, and through execution of sound design and construction management principles. Functional experts for the Air Force Civil Engineer in the areas of architecture, interior design, landscape architecture, sustainable facilities, disabled accessibility, the Air Force family housing and dorm master plans, the Air Force design and agent awards program, and medical facility design and construction management. Develops, tests, and documents new project management, acquisition and construction methodologies. Standardizes and documents the Air Force's practice of military construction design and construction management. Additionally, center of excellence for military family housing privatization, portfolio management, and loan servicing. Provides design and construction agent services for military family housing and other projects as requested by MAJCOMs. Serves as the design and construction agent for military family housing projects, as requested by MAJCOMs.

3.2. AFCEE sustains its operations with the following internal support functions:

3.2.1. Mission Support. Develops and manages AFCEE financial programs and manpower requirements. Provides logistical, public affairs, and graphics support. Manages and maintains the computer and support systems to sustain AFCEE's operation. Also provides stakeholder involvement program support including counsel, services, and products to implement environmental community involvement and public participation programs for AFCEE project managers and customers.

3.2.2. Legal. Provides legal services to AFCEE, and AFCEE's customers, as required and consistent with the provisions of AFI 51-102 (19 July 1994). These services include the providing of information, analysis and guidance to AFCEE personnel and customers on matters of environmental law, contract law, fiscal law, ethics, Air Force, DoD and Federal regulations and policy, procurement issues, and compliance with international agreements. Manages and maintains AFCEE's law library. Interfaces with federal, state, and local agencies to facilitate regulator approval of AFCEE products and services.

3.2.3. Contracting. Provides a full range of contracting support for AFCEE.

3.2.4. Operations and Development. Directorate provides support to facilitate strategic focus, organizational design, oversight of performance measurements, and emphasis towards continuous improvement.

#### **4. Relations to Other Commands and Agencies.**

4.1. AFCEE is a field-operating agency under USAF/ILE.

4.2. Elements of the Air Force Legal Services Agency's Environmental Law and Litigation Division collocated with the REOs provide legal advice and assistance on regional environmental issues.

4.3. Human Systems Wing, Contracting Division (HSC/PK) provides contracting authority to AFCEE contracting officers.

4.4. Interacts with bases, MAJCOMs, AFBCA, Defense Energy Support Center, and SAF/IE to execute designated environmental projects.

4.5. Regional liaison with federal, state, and local agencies and the public concerning environmental issues.

**5. Direct Communications.** AFCEE is authorized direct communications with the Environmental Protection Agency's regional administrators, senior state regulatory officials, various Air Staff elements, other government agencies and military services, MAJCOMs, agencies and bases, and industry.

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