

**13 JUNE 2000**



**Operations**

**LEAD OPERATING COMMAND WEAPON  
SYSTEMS MANAGEMENT**

---

**NOTICE:** This publication is available digitally on the SAF/AAD WWW site at: <http://afpubs.hq.af.mil>. If you lack access, contact your Publishing Distribution Office (PDO).

---

OPR: HQ USAF/XORP  
(Mary Donahue)

Supersedes AFPD 10-9, 23 February 1998.

Certified by: HQ USAF/XO  
(Lt Gen Marvin R. Esmond)

Pages: 14  
Distribution: F

---

The Air Force employs many diverse weapons and support systems in executing its global mission. Operating, maintaining, and modifying these systems to upgrade or extend economical service life greatly consumes the Air Force's budget. Ultimately, the Air Force must develop, purchase, and field new systems to replace systems economically obsolete or beyond economical repair. The Air Force assigns responsibility for overall management of each system to a "lead command" to ensure that all requirements associated with every system receive comprehensive and equitable consideration. This lead command provides a primary input into the process of developing and maintaining a force structure with a balance of complementary capabilities, and it establishes a basis for rational allocation of scarce resources among competing requirements. The identity of the lead command is obvious when only one command has the system assigned to it. However, when active Air Force Major Commands (MAJCOM) "share" a system among themselves or with units of the Air Reserve Components (ARC), the Air Force clearly designates a lead command so that all using and supporting organizations know who is the overall advocate for that system over its life cycle.

**SUMMARY OF REVISIONS**

This revision incorporates interim change (IC) 2000-1 and changes lead command responsibilities for the EC-130E/J COMMANDO SOLO variant to AFSOC from ACC and assigns to ACC lead command responsibilities for the RQ-1. IC 2000-1 also clarifies the reference to AFPD 11-2 and the term "GEN" used in [Figure A2.1.](#), and makes administrative changes to [Attachment 2](#) to reflect actual using commands and office of responsibility. The entire text of IC 2000-1 is at [Attachment 4](#). Changed or revised material is indicated by a bar (|).

**1.** The Air Force will designate a lead command or agency when more than one Air Force MAJCOM or agency possesses the same type of weapon system. It designates all other MAJCOMs or agencies possessing that weapon system as "user" commands. If only one Air Force MAJCOM or agency possesses the weapon system, that MAJCOM or agency is the designated lead command.

**2.** Lead command for weapon systems operated by both active MAJCOMs and the ARC will prioritize requirements, resources, and schedules within a total force context. The Air Force normally will give priority to warfighting tasked forces which will enter the fight first, without command or component assignment being the predominant factor.

2.1. If actions by the Office of the Secretary of Defense (OSD) or the Congress approve items to improve capability of weapons systems, the Air Force will make every effort to take advantage of the opportunity. All people involved must support the Air Force's effort to maintain fleet-wide configuration control and commonality for interoperability within total force operations.

**3.** The Air Force will work needs which the user perceives as adding value to a system without bias in the Planning, Programming, and Budgeting System. Once the Air Force validates, prioritizes, and makes decisions on requirements regarding Resource Allocations, all participants will adhere to its priorities. If circumstances change or new information is available concerning a system, the user should bring the new data to the lead command which has the obligation to revisit the priority.

**4.** This directive establishes the following authorities and responsibilities which are applicable to both primary weapon systems, and support and training systems. The lead command will:

4.1. Advocate for the weapon system and respond to issues addressing weapon system status and use. Advocacy includes planning, programming, and budgeting for designated system-wide unique equipment, modifications, initial spares, replenishment spares, and follow-on test and evaluation.

4.2. Provide appropriate operational and support agency representation in the requirements and modification process.

4.3. Follow established directives when establishing and prioritizing modification requirements.

4.4. Identify Minimum Essential Subsystem List (MESL) items. If necessary, user commands can supplement with their own specific requirements.

4.5. Oversee weapon systems configuration following established MAJCOM and weapon system single manager procedures.

4.5.1. The weapon system single manager is responsible for maintaining system engineering integrity; the lead command is responsible for fleet-wide interoperability and commonality. Therefore, both the lead command and the single manager must first approve any implementation of permanent modification for which there was no previously validated need.

4.6. Establish standards, tasks, and formal training requirements for both operations and maintenance (for Air Force Special Operations Command, provisions of US Air Force or US Special Operations Command Memoranda of Agreement apply).

4.7. Manage munitions issues (SEEK EAGLE).

4.8. Establish minimum Readiness Spares Package standards (user commands can supplement with their own specific requirements, if necessary).

4.9. Manage Contractor Logistics Support contracts (user commands will program and budget for their portion of the contract costs).

4.10. Control disposition (ownership) and condition or storage status of excess weapon systems.

- 4.11. Identify weapon system funding requirements and in event of budget realignment, recommend funding sources when tasked by Headquarters United States Air Force.
  - 4.12. Author MDS-specific AFIs, IAW AFPD 11-2, *Aircraft Rules and Procedures*, for each MDS they are designated lead command.
5. User commands retain responsibility for accomplishing the above duties for command or mission unique equipment, modifications, and requirements.
    - 5.1. User commands will comply with published AFIs for applicable weapon systems (reference AFPD 11-2). User commands may publish command supplements as needed to address mission unique requirements.
    - 5.2. User command supplements, when required for unique mission considerations, may not be less restrictive than the published AFI.
  6. The Air Force will continue to manage other fleet management items (Depot Level Repairable, Depot Purchased Equipment Maintenance, maintenance requirements document review, etc.) following existing and future command-to-command agreements.
  7. Field operating agencies and others which are not able to perform full lead command duties may negotiate transfer of certain functions to MAJCOMs or agencies with more capability in those areas.
  8. This policy directive provides overarching policy covering a wide range of activities impacted by the lead command concept. Cognizant agencies should develop implementation strategies and procedures tailored to their particular activity.
  9. See [Attachment 1](#) for measures used to assess compliance with this policy.
  10. See [Attachment 2](#) for lead command assignments.

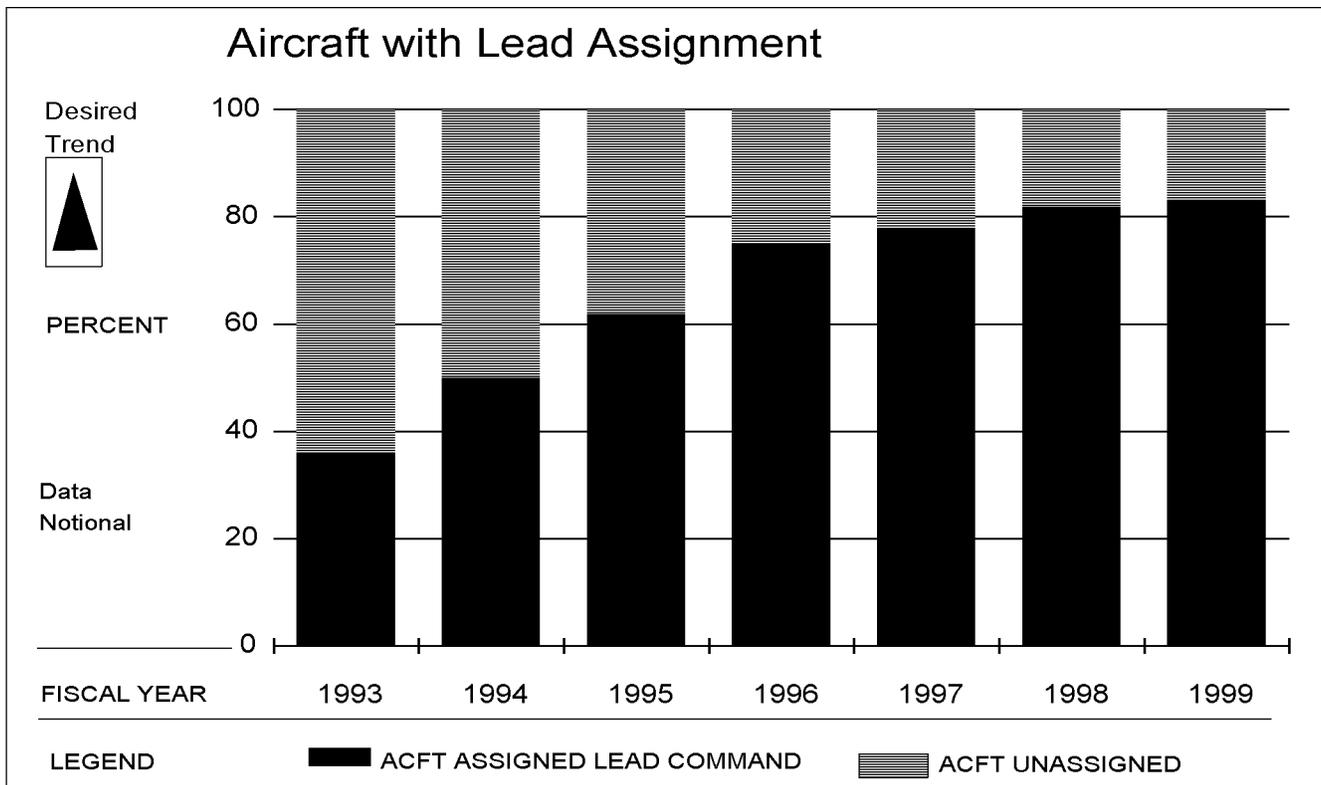
F. WHITTEN PETERS  
Secretary of the Air Force

Attachment 1

MEASURING AND DISPLAYING COMPLIANCE WITH POLICY

A1.1. HQ USAF/XOFP will measure compliance with Air Force lead command policy by comparing the percentage of types of aircraft weapon systems shared by more than one MAJCOM or agency with those having a lead command assignment. The desired trend is an increasing percentage of weapon systems assigned to a lead command or agency. HQ USAF/XOFP will track this data and report it on a semiannual basis, using the format in [Figure A1.1](#).

Figure A1.1. Sample Metric of Aircraft Managed by a Lead MAJCOM.



Attachment 2

LEAD MAJCOM OR AGENCY ASSIGNMENTS

A2.1. Figure A2.1 represents in graphic form the lead command for each MDS. The designated commands should begin exercising lead command duties and responsibilities effective immediately. "GEN" indicates general lead command responsibilities for all mods and variants of the airframe. HQ USAF/XORP is responsible for updating lead command assignments as required by events.

Figure A2.1. Lead MAJCOM or Agency Assignments.

ACC LEAD COMMAND FOR FOLLOWING MDS					
MDS	User Commands		MDS	User Commands	
<b>A-10</b>	PACAF		<b>F-117</b>	AFMC	
	USAFE				
	AFMC			<b>HC-130</b>	AFRES
	AFRES				ANG
	ANG				
		<b>EC-130</b>	ACC Only		
<b>OA-10</b>	PACAF		<b>HH-60</b>	PACAF	
	USAFE			AETC	
	AFRES			AFRES	
	ANG			ANG	
<b>B-1</b>	AFMC			AFMC	
	ANG				
<b>B-52</b>	AFMC		<b>EC-135</b>	AMC	
	AFRES			AFMC	
<b>E-3</b>	PACAF		<b>F-22</b>	ACC Only	
			<b>B-2</b>	ACC Only	
<b>F-15</b>	PACAF USAFE AETC AFMC ANG		<b>C-27</b>	ACC Only	
			<b>E-4</b>	ACC Only	
			<b>E-8</b>	ACC Only	
			<b>E-9</b>	ACC Only	
			<b>F-4</b>	ACC Only	
			<b>RC-135</b>	ACC Only	
<b>F-16</b>	PACAF USAFE AETC AFMC ANG AFRES		<b>TC-135</b>	ACC Only	
			<b>OC-135</b>	ACC Only	
			<b>U-2</b>	ACC Only	
			<b>RQ-1</b>	ACC Only	
AFRES LEAD COMMAND FOR FOLLOWING MDS					
MDS	User Commands		MDS	User Commands	
<b>WC-130</b>	AFRES Only				
AETC LEAD COMMAND FOR FOLLOWING MDS					
MDS	User Commands		MDS	User Commands	
<b>T/AT-38</b>	ACC		<b>C-12</b>	AFMC	

	AFMC			PACAF
<b>T/CT-43</b>	AMC		<b>T-37</b>	AETC Only
			<b>T-1</b>	AETC Only
			<b>T-3</b>	AETC Only
			<b>T-6A (JPATS)</b>	AETC Only
<b>AMC LEAD COMMAND FOR THE FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>C-17</b>	AETC		<b>C-21</b>	ACC
	AFMC			AETC
				PACAF
<b>C-141</b>	AETC			USAFE
	AFRES			ANG
	ANG			
			<b>C/KC-135 (GEN)</b>	USAFE
<b>C-5</b>	AETC			PACAF
	AFRES			ACC
	ANG			ANG
				AFRES
<b>C-9</b>	PACAF			AETC
	USAFE			AFMC
<b>C-20</b>	USAFE		<b>VC-25</b>	AMC Only
			<b>C-137</b>	AMC Only
<b>C-130 (GEN)</b>	AETC		<b>C-32</b>	AMC Only
	USAFE		<b>C-37</b>	AMC Only
	AFRES		<b>KC-10</b>	AMC Only
	ANG			
	PACAF			
	AFSOC			
<b>AFSOC LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>MC-130</b>	AETC		MH/TH-53	AETC
	AFRES			
			EC-137	AFSOC Only
<b>EC-130E/J COMMANDO SOLO</b>	ANG		AC-130	AFSOC Only
<b>AFSPC LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>			
<b>H-1</b>	AFMC			
	AMC			
	AETC			
	AFSOC			
	PACAF			
<b>USAFA LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>TG-3,4,7,9,11</b>	USAFA Only		<b>UV-18</b>	USAFA Only
<b>T-41</b>	USAFA Only			

<b>AFMC LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>NC-141</b>	AFMC Only		<b>EC-18</b>	AFMC Only
<b>NC-130</b>	AFMC Only		<b>NKC-135</b>	AFMC Only
			<b>T/NT-39</b>	AFMC Only
<b>ANG LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>C-22</b>	ANG Only		<b>LC-130</b>	ANG Only
<b>C-26</b>	ANG Only		<b>C-38</b>	ANG Only

## Attachment 3

**IC 98-1 TO AFPD 10-9, LEAD OPERATING COMMAND WEAPON SYSTEMS  
MANAGEMENT, 31 JANUARY 1997**

**SUMMARY OF REVISIONS**

Interim Change (IC) 98-1 updates Figure A2.1 Lead MAJCOM or Agency Assignments of AFPD 10-9 as follows: AFMC removed as a User Command for HC-130's. ANG removed as a User Command for T-43A's. USAFE removed as a User Command for CT-43A's. AMC directed to be Lead Command for C-130's (GEN), C-32's and C-37's. AETC added as a User Command for C-130's (GEN). AFSPC and AFMC removed as a User Commands for C-21's. AFSOC added as a User Command for UH-1's. USAFA's TG-10's removed from MDS listing. AFMC's C-23's removed from MDS listing. ANG directed to be Lead Command for C-38's.

Approval authority is: F. WHITTEN PETERS, Acting Secretary of the Air Force

Certified by: HQ USAF/XO (Lt Gen Patrick K. Gamble)

OPR:: HQ USAF/XORPI (Lt Col Gene Bowman)

**LEAD MAJCOM OR AGENCY ASSIGNMENTS**

A2.1. Figure A2.1 represents in graphic form the lead command for each MDS. The designated commands should begin exercising lead command duties and responsibilities effective immediately. HQ USAF/XORPI is responsible for updating lead command assignments as required by events.

**Figure A2.1. Lead MAJCOM or Agency Assignments.**

<b>ACC LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
A-10	PACAF		F-117	AFMC
	USAFE			
	AFMC		HC-130	AFRES
	AFRES			ANG
	ANG			
			EC-130	ANG
OA-10	PACAF			
	USAFE		HH-60	PACAF

	AFRES			AETC
	ANG			AFRES
				ANG
B-1	AFMC			
	ANG		EC-135	AMC
				AFMC
B-52	AFMC			
	AFRES		F-22	ACC Only
			B-2	ACC Only
E-3	PACAF		C-27	ACC Only
			E-4	ACC Only
F-15	PACAF		E-8	ACC Only
	USAFE		E-9	ACC Only
	AETC		EF-111	ACC Only
	AFMC		F-4	ACC Only
	ANG		RC-135	ACC Only
			TC-135	ACC Only
F-16	PACAF		OC-135	ACC Only
	USAFE		U-2	ACC Only
	AETC			
	AFMC			
	ANG			
	AFRES			
<b>AFRES LEAD COMMAND FOR FOLLOWING MDS</b>				
MDS	User Commands		MDS	User Commands
WC-130	AFRES Only			
<b>AETC LEAD COMMAND FOR FOLLOWING MDS</b>				
MDS	User Commands		MDS	User Commands
T/AT-38	ACC		C-12	AFMC
	AFMC			PACAF
T/CT-43	ACC		T-37	AETC Only
			T-1	AETC Only

			T-3	AETC Only
			T-6A (JPATS)	AETC Only
<b>AMC LEAD COMMAND FOR FOLLOWING MDS</b>				
MDS	User Commands			User Commands
C-17	AETC		C-21	ACC
	AFMC			AETC
				PACAF
C-141	AETC			USAFE
	AFRES			ANG
	ANG			
C-5	AETC			
	AFRES		C/KC-135	USAFE
	ANG		(GEN)	PACAF
				ACC
C-9	PACAF			ANG
	USAFE			AFRES
				AETC
C-20	USAFE			AFMC
C-130	AETC		VC-25	AMC Only
(GEN)	USAFE		C-137	AMC Only
	AFRES			
	ANG		C-32	AMC Only
	PACAF		C-37	AMC only
			KC-10	AMC Only
<b>AFSOC LEAD COMMAND FOR FOLLOWING MDS</b>				
MDS	User Commands		MDS	User Commands
MH-60	AFMC		MH/TH-53	AETC
MC-130	AETC		EC-137	AFSOC Only
	AFRES		AC-130	AFSOC Only
<b>AFSPC LEAD COMMAND FOR FOLLOWING MDS</b>				
MDS	User Commands			

H-1	AFMC			
	AMC			
	AETC			
	AFSOC			
	PACAF			
<b>USAFA LEAD COMMAND FOR FOLLOWING MDS</b>				
MDS	User Commands		MDS	User Commands
TG-3,4,7,9,11	USAFA Only		UV-18	USAFA Only
T-41	USAFA Only			
<b>AFMC LEAD COMMAND FOR FOLLOWING MDS</b>				
MDS	User Commands		MDS	User Commands
NC-141	AFMC Only		EC-18	AFMC Only
NC-130	AFMC Only		NKC-135	AFMC Only
			T/NT-39	AFMC Only
<b>ANG LEAD COMMAND FOR FOLLOWING</b>				
MDS	User Commands		MDS	User Commands
C-22	ANG Only		LC-130	ANG Only
C-26	ANG Only		C-38	ANG Only

### Attachment 4

## TEXT OF IC 2000-1 TO AFPD 10-9, LEAD OPERATING COMMAND WEAPON SYSTEMS MANAGEMENT

IC 2000-1 TO AFPD 10-9, LEAD OPERATING COMMAND WEAPON SYSTEMS MANAGEMENT

13 JUNE 2000

### SUMMARY OF REVISIONS

This interim change (IC) 2000-1 changes lead command responsibilities for the EC-130E/J COMMANDO SOLO variant to AFSOC from ACC and assigns to ACC lead command responsibilities for the RQ-1. IC 2000-1 also clarifies the reference to AFPD 11-2 and the term "GEN" used in Figure A2.1, and makes administrative changes to Attachment 2 to reflect actual using commands and office of responsibility.

Approval authority is: F. Whitten Peters, Secretary of the Air Force

Certified by: HQ USAF/XO (Lt Gen Marvin R. Esmond)

OPR: HQ USAF/XORP (Mary Donahue)

4.12. Author MDS-specific AFIs, IAW AFPD 11-2, *Aircraft Rules and Procedures*, for each MDS they are designated lead command.

### Attachment 2

## LEAD MAJCOM OR AGENCY ASSIGNMENTS

A2.1. Figure A2.1 represents in graphic form the lead command for each MDS. The designated commands should begin exercising lead command duties and responsibilities effective immediately. "GEN" indicates general lead command responsibilities for all mods and variants of the airframe. HQ USAF/XORP is responsible for updating lead command assignments as required by events.

**Figure A2.1. Lead MAJCOM or Agency Assignments.**

ACC LEAD COMMAND FOR FOLLOWING MDS				
MDS	User Commands		MDS	User Commands
<b>A-10</b>	PACAF		<b>F-117</b>	AFMC
	USAFE			
	AFMC		<b>HC-130</b>	AFRES
	AFRES			
	ANG			
			<b>EC-130</b>	ACC Only
<b>OA-10</b>	PACAF		<b>HH-60</b>	
	USAFE			

	AFRES			AETC
	ANG			AFRES
				ANG
<b>B-1</b>	AFMC			AFMC
	ANG			
			<b>EC-135</b>	AMC
<b>B-52</b>	AFMC			AFMC
	AFRES			
			<b>F-22</b>	ACC Only
<b>E-3</b>	PACAF		<b>B-2</b>	ACC Only
			<b>C-27</b>	ACC Only
<b>F-15</b>	PACAF		<b>E-4</b>	ACC Only
	USAFE		<b>E-8</b>	ACC Only
	AETC		<b>E-9</b>	ACC Only
	AFMC		<b>F-4</b>	ACC Only
	ANG		<b>RC-135</b>	ACC Only
			<b>TC-135</b>	ACC Only
<b>F-16</b>	PACAF		<b>OC-135</b>	ACC Only
	USAFE		<b>U-2</b>	ACC Only
	AETC		<b>RQ-1</b>	ACC Only
	AFMC			
	ANG			
	AFRES			
<b>AFRES LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>WC-130</b>	AFRES Only			
<b>AETC LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>T/AT-38</b>	ACC		<b>C-12</b>	AFMC
	AFMC			PACAF
<b>T/CT-43</b>	AMC		<b>T-37</b>	AETC Only
			<b>T-1</b>	AETC Only
			<b>T-3</b>	AETC Only
			<b>T-6A (JPATS)</b>	AETC Only
<b>AMC LEAD COMMAND FOR THE FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>C-17</b>	AETC		<b>C-21</b>	ACC
	AFMC			AETC
				PACAF
<b>C-141</b>	AETC			USAFE
	AFRES			ANG
	ANG			
			<b>C/KC-135 (GEN)</b>	USAFE
<b>C-5</b>	AETC			PACAF
	AFRES			ACC
	ANG			ANG
				AFRES
<b>C-9</b>	PACAF			AETC
	USAFE			AFMC

<b>C-20</b>	USAFE		<b>VC-25</b>	AMC Only
			<b>C-137</b>	AMC Only
<b>C-130 (GEN)</b>	AETC		<b>C-32</b>	AMC Only
	USAFE		<b>C-37</b>	AMC Only
	AFRES		<b>KC-10</b>	AMC Only
	ANG			
	PACAF			
	AFSOC			
<b>AFSOC LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>MC-130</b>	AETC		<b>MH/TH-53</b>	AETC
	AFRES			
			<b>EC-137</b>	AFSOC Only
<b>EC-130E/J COMMANDO SOLO</b>	ANG		<b>AC-130</b>	AFSOC Only
<b>AFSPC LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>			
<b>H-1</b>	AFMC			
	AMC			
	AETC			
	AFSOC			
	PACAF			
<b>USAFA LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>TG-3,4,7,9,11 T-41</b>	USAFA Only		<b>UV-18</b>	USAFA Only
	USAFA Only			
<b>AFMC LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>NC-141</b>	AFMC Only		<b>EC-18</b>	AFMC Only
<b>NC-130</b>	AFMC Only		<b>NKC-135</b>	AFMC Only
			<b>T/NT-39</b>	AFMC Only
<b>ANG LEAD COMMAND FOR FOLLOWING MDS</b>				
<b>MDS</b>	<b>User Commands</b>		<b>MDS</b>	<b>User Commands</b>
<b>C-22</b>	ANG Only		<b>LC-130</b>	ANG Only
<b>C-26</b>	ANG Only		<b>C-38</b>	ANG Only